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OFFICE OF THE SECRETARY OF DEFENSE

WASHINGTON 25, D. C.



14 August 1957

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MEMORANDUM FOR: [REDACTED]

Central Intelligence Agency

Attached is a copy of the "Conclusions" portion of the paper which you and I have been discussing. I have discussed this paper with Colonel Lansdale and he has made suggestions for certain minor changes, which are shown in pencil.

You understand, I am certain, that this draft represents only your informal thinking and mine, and will give you a basis for discussions with your concerned people in the Agency. After you have had time for these discussions, I hope you will find it convenient to talk with me further about it, after which I will take the paper up more formally with the Defense Ad Hoc Committee on this matter.

MATTHEW C. STEWART
Colonel, USA
Assistant for Operations
Office of Special Operations

1 Incl
Draft

OSD REVIEW COMPLETED.

Document No. _____
Review of this document by CIA has
determined that

☐ CIA has no objection to declass.

☐ It contains information of CIA
interest that must remain
classified at TS S

Authority: HR 70-2

☐ It contains nothing of CIA interest

Date 11/21/91 Reviewer [REDACTED]

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CONCLUSIONS

GENERAL POLICY CONSIDERATIONS:

3. Representation and Liaison.

(1) Requirements. Certain military personnel should be assigned to the CIA in order to provide adequate military participation and support at appropriate levels of the Agency. This representation will be in conformity with Defense Department/^{CIA} policies. Personnel selected should be the best-qualified and most experienced available, with a well-founded understanding of their own Service policies, programs and requirements.

(2) Assignment Qualifications. As far as practical, the Services should provide personnel to CIA who are adequately trained for the function which they are to perform insofar as the function is one of common concern, to relieve CIA of a requirement to furnish military-type basic training and indoctrination.

(3) Military Technical Skills and Experience. Certain military personnel should be assigned to CIA to fill approved billets requiring persons with technical skills and experience peculiar to the military Services.

(4) Specialized Qualifications. The Military Services should not be requested to furnish military personnel to CIA to fill billets requiring persons with language, area or other unusual skills, experience or qualifications, which are not intrinsic in military personnel, if such qualification is the primary basis for the request, except on a unique or emergency basis.

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2. Labor and Services.

(1) In general the Military Services should not normally be requested to assign personnel to CIA to perform housekeeping functions, communication or clerical duties, to render medical support, or otherwise to be a source of labor and miscellaneous services, if such duty is the primary basis for the request. ~~Final decisions as to provision of such support must rest with the Service concerned.~~

(2) Overseas, where a CIA activity is located near or within a U. S. military installation, the local military commander may, when requested by CIA, and based on a specific agreement approved by the Military Service concerned, provide services of common concern, such as physical security, etc., to CIA as to other branches of the Government, provided that such services can be furnished within current local personnel allocations and subject to fiscal reimbursements where required. Such facilities, or personnel involved, should not be turned over to CIA administration.

3. Remote or Undesirable Posts. The Military Services should not be requested to assign personnel to CIA to staff or support CIA installations in ~~remote~~ ^{or duties} undesirable locations, except where the assignment of military personnel is agreed to be the only practical solution. In such cases CIA should exhaust every possibility to acquire the personnel needed from the U. S. and indigenous civilian labor pool.

4. Recall of CIA Employees. Generally recall of CIA employees to extended active military duty is not considered desirable, except in unique and unusual cases, necessary in the fulfillment of the CIA mission.

5. Unprogrammed Requests. Unprogrammed CIA requirements not anticipated and processed as part of annual personnel estimates, should nevertheless be handled in some manner as the annual estimates, with such advance informal

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CONTINUE TO

The OSD should promulgate policies and procedures governing military personnel support of the CIA, and should receive CIA annual estimates of military personnel requirements along with general justification for all positions. The OSD should then review and process them to the Services for detailed consideration. After receipt of recommendations from the Services, the OSD should review them and make a consolidated reply to the CIA.

CONFIDENTIAL PROCESSING:

- g. Each Service will critically examine the CIA request for personnel, indicating recommended approval or disapproval to the Department of Defense.
- h. The Military Services should take full advantage of such reports as required military skills and experiences as can be made available by the CIA on military personnel returning from assignment with that agency.

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Remarks:

Attached is a copy of a proposed Department of Defense policy which will be discussed at the Deputy Director's meeting Monday, 19 August 1957.

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Chief, Military Personnel Division <i>16 Aug 57</i>	
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